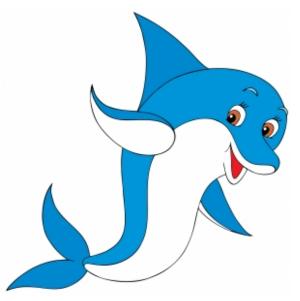
## Killeen Independent School District Cedar Valley Elementary School 2023-2024 Formative Review with Notes



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## Goals

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

**Performance Objective 1:** In 2022-23, the percentage of fifth grade students who scored Approaches or higher on the Science STAAR was 66%, by 23-24 this score will increase to 70%.

Evaluation Data Sources: Percentage of students scoring Approaches or higher on STAAR Science and grade level common assessments (Index 1).

Strategy 1 Details		Reviews
Strategy 1: Provide hands-on authentic learning opportunities to all students in order to improve science skills through weekly Science lessons.  The campus will support field-based instruction for students, particularly in the area of science. Learning locations are selected based on the ability to teach and reinforce concepts that are difficult to replicate in the classroom setting.	Nov 45% Jan	November Evidence of Progress  Pre-K, 2nd, and 5th grade have went on field trips.  January Evidence of Progress  3rd and 4th grade need field trips
When appropriate, presentations will be brought to the campus for the students to make extensive real-world connections and to have hands-on experiences with science concepts and skills.	75%	of and full grade need need trips
<b>Strategy's Expected Result/Impact:</b> Percentage of students achieve approaches or higher on Science STAAR and local assessments (MAPS and CUAs) will increase by 5%.	Mar	March Evidence of Progress
Staff Responsible for Monitoring: Campus Instructional Specialist Campus Principal Teachers	June	June Evidence of Progress
Title I: 2.4, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy Problem Statements: Student Learning 1, 4, 6, 7		

Jan 75%  Mar June	January Evidence of Progress  5th grade Unit 1- Rank 2nd in district Unit 2- Ranked 1st in district Unit 3- Ranked 6th in district Growth on MAP  March Evidence of Progress  June Evidence of Progress
	Reviews
Nov 10% Jan 10%	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
June	June Evidence of Progress
• •	Jan 75%  Mar June  Nov 10%  Jan 10%  Mar

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

**Performance Objective 2:** Based on the 2022-23 STAAR Reading data, the percentage of students in grades 3rd, 4th, and 5th who met grade level standards was 56% and Masters was 28% By 23-24, we will see an increase in Meets and Masters in Reading by 5%. The Spring MAP assessment showed that Kindergarten and First-grade students are still struggling with foundational language skills: Vocabulary.

## **HB3 Goal**

Evaluation Data Sources: Percentage of students who Meet Standard and Master on STAAR Reading. (Index 1).

Strategy 1 Details		Reviews
Strategy 1: Teachers will implement the Gradual Release of Responsibility model in order to enhance instruction and improve student comprehension and higher-level thinking skills. Teachers will use the data collected through CUAs to drive instruction and targeted interventions as needed.  During Focused Instruction, online resources will be used to pre-teach lesson vocabulary and comprehension. During Independent Learning, students will use online resources to reinforce and enrich lesson objectives and deepen comprehension. Students will use Istation during stations to supplement reading and provide the students with additional support.  Strategy's Expected Result/Impact: Results on STAAR assessments and local assessments (MAP and CIRCLE). Percentage of students meeting student achievement standard (Domain 1) 77% to 80%, percentage of students making growth (Domain 2) 86% to 90%, and in Closing the Gaps (Domain 3) from 75% to 80%.  Staff Responsible for Monitoring: Campus Instructional Specialist Principal  Title I:  2.4, 2.6  TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Student Learning 3, 5, 6, 7, 8	Jan 65% Mar June	January Evidence of Progress  We have conducted fidelity walks as a leadership team. Teachers are giving timely feedback from coaching walks and walkthroughs.  March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: EB teachers will support EB students in both "push-in" and "pull-out" instructional settings in all core subjects. EB teachers will attend Professional Development to learn strategies to assist with vocabulary development. Academic content vocabulary will be pre-taught whenever possible as well as spiraling through previous content to check for mastery and understanding. Summit K-12 will be used to provide students will additional support with reading, writing, listening, and speaking.  Strategy's Expected Result/Impact: The number of students that are EB and meet their protected	Nov 30%	November Evidence of Progress Pull out for Summit K-12  January Evidence of Progress
growth in MAP or STAAR will increase in all tested subject areas by 10%.  Staff Responsible for Monitoring: ELL teachers Campus Principal Campus Instructional Specialist	80%	
Assistant Principals	Mar	<b>March Evidence of Progress</b>
Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 4, 6	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Teachers certified in the Science of Teaching Reading will create engaging remediation and intervention lessons for struggling students in reading, math, and science. Some focus areas will be, academic vocabulary in reading, math, and science, phonemic awareness, phonics, and phonological awareness.  Strategy's Expected Result/Impact: Results on STAAR, MAP, and CUAs in Reading will increase. STAAR will increase the percentage of students that Meet or Master in grades 3rd-5th by 5%. Reading CUAs for grades 2nd-5th will increase the percentage of students that Meet or Master by 8%. MAP reading data for grades Kindergarten-5th grade will increase by 5%.	Nov 30% Jan 60%	November Evidence of Progress  January Evidence of Progress
Staff Responsible for Monitoring: Teachers, CIS, Principal, and Assistant Principals.		
Title I:	Mar	<b>March Evidence of Progress</b>
2.4, 2.6 - TEA Priorities:	June	June Evidence of Progress
Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction  Problem Statements: Student Learning 3, 5, 6, 7		

Strategy 4 Details		Reviews
Strategy 4: Teachers in grades 3-5 will utilize rubrics to support students with constructed responses.  Writable will be used to provide students with extra practice in constructing responses and typing. Students will get timely feedback on their constructed responses and teachers will get actionable data that they can use to calibrate assessments.  Strategy's Expected Result/Impact: Results on STAAR and CUA constructed responses will increase.  Staff Responsible for Monitoring: Teacher, CIS, administration  Title I: 2.4  Problem Statements: Student Learning 3, 11	Nov 40% Jan 60% Mar June	November Evidence of Progress  Writeable A.R.A.C.E strategy  January Evidence of Progress Analyzed students writing responses from 2023 STARR test. Teacher were training on the A. R. A. C.E strategy and given rubrics.  March Evidence of Progress June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Teachers will analyze data from common ELA unit assessments in order to identify students' strengths and deficiencies and allow teachers to design instruction that best meets students needs. This analysis would also be used to identify students who would benefit from after-school tutoring.  Strategy's Expected Result/Impact: Number of students in after school tutoring that pass the Math STAAR test, and the percentage of students that made a years growth will increase.  Staff Responsible for Monitoring: Principal, Assistant Principal, CIS, & Teachers  Title I:  2.4  Problem Statements: Student Learning 3, 5	Nov 40% Jan 60% Mar June	January Evidence of Progress  Teachers were given HOT spot teks during PLC. These are the standards that students scored the lowest on CUA and Interim  March Evidence of Progress  June Evidence of Progress
No Progress Accomplished — Continue.	/Modify	X Discontinue

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

**Performance Objective 3:** Based on the 2022 STAAR Math data, the percentages of students in grades 3rd, 4th, and 5th who met Meets Standard was 42% and who met Masters was 22%. By June 2024, we will see an increase in Meets and Master in Math by 5%. Preliminary 2023 scores for Math STAAR projects that 62% of all students most likely passed.

Evaluation Data Sources: Percentage of students who Meet Standard and Master on STAAR Math. (Index 1).

Strategy 1 Details		Reviews
Strategy 1: Teachers will analyze data from common math unit assessments in order to identify students' strengths and deficiencies and allow teachers to design instruction that best meets students needs. This analysis would also be used to identify students who would benefit from after-school tutoring.  Strategy's Expected Result/Impact: Number of students in after school tutoring that pass the Math STAAR test, and the percentage of students that made a years growth will increase.  Staff Responsible for Monitoring: Principal, Assistant Principal, CIS, & Teachers  TEA Priorities:  Build a foundation of reading and math  - ESF Levers: Lever 5: Effective Instruction  Problem Statements: Student Learning 2, 6, 7	Jan 60% Mar June	January Evidence of Progress  Teachers were given HOT spot teks during PLC. These are the standards that students scored the lowest on CUA and Interim.  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: Teachers will implement with consistency and fidelity strategies that include: daily critical thinking, fluency, GRR lessons, Learning stations/spiraling, and Guided Math for all student populations (at-risk, ELL, SPED). All students will participate in spiral review activities for math, reading, and science, and track their progress on grade level skills.  Strategy's Expected Result/Impact: Results on STAAR, MAP, CUAs will increase by 10% or more at the Meets/Masters level.  Staff Responsible for Monitoring: Teachers, CIS, Principals, and Assistant Principals  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 5: Effective Instruction  Problem Statements: Student Learning 2, 5, 6, 7, 8	Nov 35% Jan 60% Mar June	January Evidence of Progress  Lone STAR math  March Evidence of Progress  June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: All teachers will incorporate hands on tasks designed to move students thinking from the concrete to the abstract. The campus has adopted the RISE (Read the word problem, Illustrate, Solve, Explain) model for math problem solving. A visual will be provided in each class for all students.  Strategy's Expected Result/Impact: The campus wide RISE model will provide consistency and encourage academic vocabulary. An increase of 7% on Meets and Masters on CUAs and STAAR data.	Nov 40%	November Evidence of Progress
Staff Responsible for Monitoring: Principal Classroom teachers CIS	Jan 60%	January Evidence of Progress
Title I: 2.4, 2.5, 2.6	Mar	March Evidence of Progress
- TEA Priorities: Build a foundation of reading and math - ESF Levers:	June	June Evidence of Progress
Lever 5: Effective Instruction - Additional Targeted Support Strategy		
Problem Statements: Student Learning 2		
No Progress Accomplished Continue/	Modify	X Discontinue

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

**Performance Objective 4:** By June 2024, all students, to include those identified as At Risk, ELL, GT and Special Education, will achieve a minimum of one year's growth as measured by campus, district and/or state assessments.

Evaluation Data Sources: Principals, CIS, Teachers, Campus Tech

Strategy 1 Details		Reviews
Strategy 1: Cedar Valley will provide Tier 1 interventions for all students. Tier II and III interventions will be implemented for those students identified as needing specialized intervention through the Student Success Plan. An intervention block will be embedded in their daily schedule and utilized by all classroom teachers. Interventions are targeted and delivered in a small group setting.  Strategy's Expected Result/Impact: Student achievement will improve through well-planned interventions.  Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Instructional Specialist, and classroom teachers  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools  Problem Statements: Student Learning 1, 2, 3, 9, 10 - School Processes & Programs 3	Nov 50% Jan 60% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: To help meet the needs of Cedar Valley students and the various supports given at home, Cedar Valley will offer an after school tutoring program, Dolphin Hour, for students needing extra support and/or to complete classroom assignments and tutoring in Reading and Math.  Strategy's Expected Result/Impact: 80% of all students in grades pre-k through 5th will be developed or advanced on universal screenings or scoring a meet expectations or advanced on STAAR.  Staff Responsible for Monitoring: Principal, CIS, Teachers, Paraprofessionals  Title I: 2.4, 2.5  Problem Statements: Student Learning 2, 3, 5, 6, 7	Nov 50% Jan 60% Mar June	November Evidence of Progress  Dolphin hour started on September the 27th. Every Tuesday and Thursday.  January Evidence of Progress  Dolphin hour started on September the 27th. Every Tuesday and Thursday.  March Evidence of Progress  June Evidence of Progress

Strategy 3 Details	Reviews
Strategy 3: Grade Review will happen during RTI meetings to identify and address intervention groups and gaps in the learning. In order to facilitate the review of grade-level data, a data collection system will be utilized that will allow for a more effective progress monitoring system.  Strategy's Expected Result/Impact: The strategy will decrease the number of students identified as At-Risk and increase student performance in all academic content areas.  Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Instructional Specialist  Title I: 2.4, 2.5, 2.6  Problem Statements: Student Learning 1, 2, 3, 4, 5, 9, 10	Nov  November Evidence of Progress  RTI meeting was held on November 8th. The first grade review meeting will be held on December 13th.  Jan  January Evidence of Progress  RTI meeting was held on November 8th. During the grade review meeting on December 13th, we identified students that would need to be placed in RTI based off of grades  Mar  March Evidence of Progress  June  June Evidence of Progress
Strategy 4 Details	Reviews
Strategy 4: Teachers will follow Individualized Education Plans (IEP) and Individualized Accommodation Plans (IAP).  Our Campus Facilitator will check accommodation and behavior tracking sheets to ensure teachers are in compliance.  Strategy's Expected Result/Impact: By following IEPs and IAPs student achievement will increase.  Staff Responsible for Monitoring: Principal and Assistant Principals  Title I:  2.4, 2.5, 2.6  - TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools  Problem Statements: Student Learning 6, 7	Nov November Evidence of Progress  Jan January Evidence of Progress The resource teachers collect all IEP tracking sheets to ensure that accommodations of being followed  Mar March Evidence of Progress June June Evidence of Progress

Strategy 5 Details		Reviews
Strategy 5: Technology will be provided to ensure that all learners are able to participate in daily instruction and to access various online intervention programs intended to address gaps in learning.  Strategy's Expected Result/Impact: Technology access available to meet the needs of students using multiple resources online.  Staff Responsible for Monitoring: Principal & Campus Tech  Title I: 2.4, 2.6  - TEA Priorities: Build a foundation of reading and math  Problem Statements: Student Learning 6, 7, 8 - School Processes & Programs 1	Nov 75% Jan 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 6 Details		Reviews
Strategy 6: Cedar Valley GT identified students will complete a TPSP project that will align with the Texas State Plan for the Education of Gifted/Talented Students. Students will showcase their TPSP projects at Spring Showcase which is opened to the public.  Strategy's Expected Result/Impact: Percentage of TPSP projects will increase and show student's critical thinking skills.  Staff Responsible for Monitoring: TAG Coordinator CIS, G/T Teachers.  Title I:  2.4  Problem Statements: Student Learning 8	Nov 50% Jan 75% Mar June	November Evidence of Progress  Academic Society started in November and students have started working on their projects  January Evidence of Progress  Academic Society started in November and students have started working on their projects  March Evidence of Progress  June Evidence of Progress

Strategy 7 Details		Reviews
Strategy 7: Teachers will attend professional development to understand the characteristics of gifted students and the most effective ways to teach them. Certified GT teachers will meet the yearly requirement to continue to teach GT students.  Strategy's Expected Result/Impact: The percentage of TAG students making growth (Domain 2) will increase by 5% by the end of the year.  Staff Responsible for Monitoring: CIS, Teachers  Title I:  2.6  - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 5: Effective Instruction Problem Statements: Student Learning 8	Jan 70%  Mar June	November Evidence of Progress Select teachers will attend a GT conference at the end of November. The CIS monitors teachers GT hours.  January Evidence of Progress Select teachers attended a GT conference November. The CIS monitors teachers GT hours.  March Evidence of Progress June Evidence of Progress
Stuatogy 9 Details		
Strategy 8 Details		Reviews
Strategy 8: To continue to academically challenge our GT students, we will provide them with enrichment activities, to include problem-solving, during instructional and intervention times. Teachers will provide additional enrichment instruction for our GT students on a weekly basis.  Strategy's Expected Result/Impact: GT students will continue to have academic growth as measured by STAAR and MAP.  Staff Responsible for Monitoring: Principal, Assistant Principals, and Campus Instructional Specialist	Nov 50% Jan 70%	Reviews  November Evidence of Progress  Academic Society started in November and students have started working on their projects.  January Evidence of Progress  Academic Society started in November and students have started working on their projects. CIS and another teacher are planning a field for our GT students.
Strategy 8: To continue to academically challenge our GT students, we will provide them with enrichment activities, to include problem-solving, during instructional and intervention times. Teachers will provide additional enrichment instruction for our GT students on a weekly basis.  Strategy's Expected Result/Impact: GT students will continue to have academic growth as measured by STAAR and MAP.  Staff Responsible for Monitoring: Principal, Assistant Principals, and Campus Instructional	50% Jan	November Evidence of Progress  Academic Society started in November and students have started working on their projects.  January Evidence of Progress  Academic Society started in November and students have started working on their projects. CIS and another

November Evidence of Progress Summit K-12  January Evidence of Progress
January Evidence of Progress
Summit K-12 students can work on the program at home.
March Evidence of Progress  June Evidence of Progress
ar ne

Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

**Performance Objective 1:** By the end of the 2023-2024 school year 95% of the Title I and Compensatory funds, available for salaries, will be used to hire personnel to directly support reading, science, and mathematics instruction; small group instruction and/or interventions; and behavioral needs of students, so that at least 95% of the students are promoted to the next grade level and 80% of students meet standard on the state mandated assessments.

Strategy 1 Details		Reviews
Strategy 1: Highly qualified staff will work with students in each grade level and will provide small group instruction for struggling students in academic and behavioral areas of need.  Strategy's Expected Result/Impact: Increase the number of students promoted to the next grade level by 2%.	Nov 75%	November Evidence of Progress
Staff Responsible for Monitoring: Principal  Title I: 2.4	Jan 75%	January Evidence of Progress
- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Problem Statements: Demographics 2 - Student Learning 2, 3, 4, 5, 6 - School Processes &	Mar June	March Evidence of Progress  June Evidence of Progress
Programs 3  No Progress  Accomplished  Continue.	/Modify	X Discontinue

Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

**Performance Objective 2:** By the end of the 2023-2024 school year, Cedar Valley will retain 90% of it's staff with the other 10% lost to promotions, retirement or moving.

Evaluation Data Sources: Staff members will be given planning days, attend weekly PLC meetings and are encouraged to seek promotions.

Strategy 1 Details		Reviews
Strategy 1: Staff members will be assigned to work in their area of expertise and interest in order to reduce teacher absences and to maintain highly qualified teachers in the classrooms.  Strategy's Expected Result/Impact: Staff will be present consistently and on-time. Staff will plan ahead of time to secure substitutes.  Staff Responsible for Monitoring: Principal  TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture  Problem Statements: Demographics 2 - School Processes & Programs 2 - Perceptions 1	Nov - 75% Jan - 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: First year teachers will receive a Mentor to assist them during their first two years of teaching so that highly qualified teachers remain in the classroom. New to Cedar Valley teachers will receive a Buddy teacher to assist them with transitioning to campus expectations and procedures.  Strategy's Expected Result/Impact: Retention of staff increases. Increase new staff success and student growth.  Staff Responsible for Monitoring: Campus Instructional Specialist, Principal  TEA Priorities:  Recruit, support, retain teachers and principals	Nov 75% Jan 75%	November Evidence of Progress  January Evidence of Progress
- ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction	Mar	March Evidence of Progress
Problem Statements: Demographics 2	June	June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: Cedar Valley teachers and administrators, including special program teachers, will be engaged in weekly PLCs to address student work, TEKS RS, Common Lessons and assessments, Data, Goal setting, and meeting the needs of our diversified population. For the 23-24 school year, PLCs will be structured around meeting the goal of our CIP.  Strategy's Expected Result/Impact: 80% of all students in grades pre-k through 5th will be developed or advanced on universal screenings or scoring a met expectations or advanced on STAAR. 90% of students will have also reached a year's growth.  Staff Responsible for Monitoring: Principal, Assistant Principals, CIS, & Teachers  Additional Targeted Support Strategy  Problem Statements: Demographics 1 - Student Learning 1, 6, 7 - School Processes & Programs 3 - Perceptions 1	Nov 75% Jan 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 4 Details		Reviews
Strategy 4: Cedar Valley teachers will be provided a planning day each nine weeks to work as a team to review the upcoming curriculum in TEKS RS and Lead4ward to prepare lessons to address critical needs identified through data, and plan for common assessments (CUAs) and lessons. Teachers will use academic assessments (CUAs & MAP) to make decisions about their instructional program.	Nov 30%	November Evidence of Progress
Strategy's Expected Result/Impact: Teachers will collaborate to create rigorous lesson plans that incorporate the GRR in all subjects. An increase in the percentage of students that meet their growth goals (MAP) and perform on grade level on STAAR.  Staff Responsible for Monitoring: Principal, Assistant Principals, CIS, & Teachers  Additional Targeted Support Strategy  Problem Statements: Student Learning 6, 7 - School Processes & Programs 3	Jan 50%	January Evidence of Progress All teachers has a planning day in December.  March Evidence of Progress

Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

**Performance Objective 3:** Through PLCs and training opportunities provided both in and out of district, all Cedar Valley teachers and professional staff will participate in professional development that focuses on increasing student achievement using research-based, best practice strategies.

Evaluation Data Sources: Increase effective implementation of the learned research-based, best practices strategies in the classrooms.

Strategy 1 Details		Reviews
Strategy 1: Identified teachers, counselors and administrators will attend professional development that focuses on increasing student achievement using research-based interventions and best practice strategies.  Strategy's Expected Result/Impact: The percentage of students meeting student achievement standard (Domain 1) will increase by 5% and the percentage of students making growth (Domain 2) will increase by 10% by the end of the year.  Staff Responsible for Monitoring: Principal, Assistant Principals, CIS, Teachers  TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math	Nov 50% Jan 50%	November Evidence of Progress  January Evidence of Progress
- ESF Levers: Lever 5: Effective Instruction	Mar	March Evidence of Progress
Problem Statements: School Processes & Programs 5	June	June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: Teachers that attend professional development outside of the district will return to campus and share what they learned by providing professional development on campus. This can be done in grade level meetings, small groups of interested staff, staff meetings or PLCs.  Strategy's Expected Result/Impact: The implementation of high-yield strategies in instruction and planning will provide growth for staff and students.  Staff Responsible for Monitoring: Principal, Teachers  TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math  - ESF Levers:	Nov 50% Jan 70%	November Evidence of Progress Select teachers will attend a GT conference in November  January Evidence of Progress
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction <b>Problem Statements:</b> School Processes & Programs 5	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Continue.	/Modify	X Discontinue

Goal 3: Killeen ISD will engage in transparent, timely communication with all stakeholders to build positive, supportive relationships with the community.

**Performance Objective 1:** By May 2024, 85% of Cedar Valley parents will attend at least one family night that focuses on activities that support student learning.

**Evaluation Data Sources:** Parents' perceptions of the family nights on the end of the year survey. Sign in sheets for parental activities and percentage of attendance.

Strategy 1 Details	Reviews
Strategy 1: Cedar Valley will host a STEAM (Science, Technology, Engineering, Arts, Math) night filled with hands-on activities for parents and children to participate each semester. These activities can be applied at home in order to strengthen skills at home.  Strategy's Expected Result/Impact: 90% or more of the parent survey responses will have a favorable response regarding Family nights.  Staff Responsible for Monitoring: Campus Instructional Specialist, Teachers  TEA Priorities:  Build a foundation of reading and math  - ESF Levers:  Lever 3: Positive School Culture, Lever 5: Effective Instruction  - Additional Targeted Support Strategy  Problem Statements: Student Learning 1, 6, 7	Jan January Evidence of Progress STEAM night was held the 1st semester  Mar March Evidence of Progress June June Evidence of Progress
Strategy 2 Details	Reviews
Strategy 2: Cedar Valley will host a family strategy night for all At-Risk and EB students and parents to encourage families to learn ways to support their student at home by improving academic skills such as reading comprehension, cooperative play, and math skills.  Strategy's Expected Result/Impact: 90% or more of the parent survey responses will have a favorable response regarding Family Game Night  Staff Responsible for Monitoring: Counselors, Principal  TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math  - ESF Levers:  Lever 3: Positive School Culture, Lever 5: Effective Instruction  Problem Statements: Student Learning 1, 2, 3, 4, 5, 6, 7	Nov November Evidence of Progress This will be held on December 7th  Jan January Evidence of Progress This was held on December 7th during our multicultural night  Mar March Evidence of Progress June June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: Cedar Valley will offer an informational parent night for new students and parents before school begins. Parents will learn about procedures and expectations for the upcoming year and have an opportunity to ask questions.  Strategy's Expected Result/Impact: Parents' perceptions of the family nights on the end of the year survey and attendance percentage at each event to increase and remain positive.  Staff Responsible for Monitoring: Principal  TEA Priorities:  Build a foundation of reading and math - ESF Levers:  Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture  Problem Statements: Perceptions 2	Nov 50% Jan 75% Mar June	November Evidence of Progress  Meet the teacher  January Evidence of Progress  This was held during our open house/Meet the night on September 15th.  March Evidence of Progress  June Evidence of Progress
Strategy 4 Details		Reviews
Strategy 4: Cedar Valley will provide additional family nights to encourage more parent involvement. These nights include, but are not limited to: Dance Extravaganza, Guest speakers and Choir concerts.  Strategy's Expected Result/Impact: Parents' perceptions of the family nights on the end of the year survey with a 10% increase in parent involvement throughout the school year.  Staff Responsible for Monitoring: Principal, Counselors, Parent Liaison  TEA Priorities:  Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction  Problem Statements: Perceptions 2	Nov 50% Jan 75% Mar June	January Evidence of Progress  BMX bike riders- October 10th Choir Concert- December 14th and 15th Career Day- March 30th Dance Extravaganza- April 11  March Evidence of Progress  June Evidence of Progress

	Reviews
Nov 50% Jan 70% Mar June	January Evidence of Progress  Little Dolphins Early literacy December 15th January 19th Feb 16th  March Evidence of Progress  June Evidence of Progress
	Reviews
	November Evidence of Progress
	Teacher have conducted their parent conferences and parents have signed their Home School compact.
Jan	January Evidence of Progress
	Teacher have conducted their parent conferences and
70%	parents have signed their Home School compact.
70% Mar	parents have signed their Home School compact.  March Evidence of Progress
Mar	March Evidence of Progress
t	Jan 70%  Mar June

Strategy 7 Details		Reviews
Strategy 7: The annual Title I meeting will be held in the Fall and will be offered at various times and dates. Parents will be notified in advance of the meetings so that they are able to attend at the time that is most convenient for them. The agenda for the meetings will include information about Title I programs, a description/explanation of the curriculum, and an opportunity for parents to provide suggestions relating to the education of their children.  Strategy's Expected Result/Impact: Parents and family members will have a better understanding of	Nov 50%	November Evidence of Progress  January Evidence of Progress
Title I and will provide feedback about Title I programs.  Staff Responsible for Monitoring: Admin team	50%	Next title one meeting is in March
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction Problem Statements: Perceptions 2	Mar June	March Evidence of Progress  June Evidence of Progress
Strategy 8 Details		Reviews
Strategy 8: Parents and families of EB students will have the opportunity to attend an event that focuses on literacy per semester.  Strategy's Expected Result/Impact: Increase the attendance at parent involvement functions.  Staff Responsible for Monitoring: Parent Liaison, ELL teachers, CIS, Principal  Problem Statements: Student Learning 2, 4, 6 - Perceptions 2	Nov 10% Jan 10%	November Evidence of Progress  January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress

Strategy 9 Details		Reviews
Strategy 9: We will communicate to all stakeholders through the use of newsletters, the campus webpage, the campus Facebook page, Mass Comm calls, SBDM, and our marquee to promote important events on our campus. A Tuesday folder will go home weekly to increase communication between home and school. In addition, a principal's newsletter will be sent via the mass communication system to all parents monthly.  Strategy's Expected Result/Impact: Communication between parents, students, and teachers will increase  Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Instructional Specialist, Counselors, and classroom teachers  Title I:  4.1, 4.2  Problem Statements: Perceptions 2	Nov 75% Jan 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 10 Details		Reviews
Strategy 10: We will conduct a parent and student survey during the second semester.	Nov	November Evidence of Progress
Strategy's Expected Result/Impact: Data will be used when planning programs and practices in an effort to better meet the needs of our learning community.  Staff Responsible for Monitoring: Administration  Title I: 4.1  Problem Statements: Perceptions 2	N/A Jan 50% Mar June	January Evidence of Progress  Parents and students completed a survey during the 1st semester.  March Evidence of Progress  June Evidence of Progress

Strategy 11 Details		Reviews
Strategy 11: The campus will fund a parent liaison position in order to facilitate communication between parents and staff.  The liaison will also serve as the volunteer coordinator and support the planning and implementation of parent, family and community events.  Strategy's Expected Result/Impact: Increased coordination between parents and staff to support student achievement  Staff Responsible for Monitoring: Administration  Title I:	Nov 75% Jan 75%	November Evidence of Progress  January Evidence of Progress
4.2 Problem Statements: Perceptions 2	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue

**Goal 4:** Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

**Performance Objective 1:** By the end of the 2023-2024 school year, referral rates will decrease by 2% with full implementation of Restorative practices in all classrooms.

**Evaluation Data Sources:** Decrease in the total number of office referrals

Strategy 1 Details		Reviews
Strategy 1: All staff will report students that are victims of bullying and/or report students that commit acts of bullying. Cedar Valley has a zero-tolerance bully policy. Administrators will follow through on these reports using the Bully Reporter Program and administer consequences as outlined in the KISD code of conduct.  Strategy's Expected Result/Impact: Number of bully and discipline incidents during the 2023-2024 school year will decrease.  Staff Responsible for Monitoring: Assistant Principals Principal Staff  ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Problem Statements: Demographics 1 - School Processes & Programs 2, 4, 5 - Perceptions 1	Nov 5% Jan 50% Mar June	November Evidence of Progress  There have been no reports but staff is aware of the reporter.  January Evidence of Progress  There have been no reports but staff is aware of the reporter.  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: Campus wide rules and expectations will be implemented with consistency and fidelity. Short forms will be given as a part of Restorative practices to give students an opportunity to learn from their mistakes.  Strategy's Expected Result/Impact: The number of office referrals will continue to decrease.  Staff Responsible for Monitoring: Principal, Assistant Principal, & Teachers  TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Problem Statements: Demographics 1, 2 - School Processes & Programs 2	Nov 25% Jan 50% Mar June	January Evidence of Progress  Staff was given a one pager that outlines the difference between a long and short form.  March Evidence of Progress  June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: Students will be recognized monthly through a discipline reward celebration. This will be decided upon and organized by the Campus Conduct Committee.  Strategy's Expected Result/Impact: A decrease in office referrals.  Staff Responsible for Monitoring: CCC committee, Assistant Principal and Principal	Nov 20%	November Evidence of Progress  Dolphin Dollars. December
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture	Jan 50%	January Evidence of Progress  Dolphin Dollars. February Valentines day dance.
Problem Statements: School Processes & Programs 2	Mar	<b>March Evidence of Progress</b>
	June	June Evidence of Progress
No Progress Continue Accomplished — Continue	e/Modify	X Discontinue

Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

Performance Objective 2: 95% of the students will report that they feel safe, welcomed, and involved at Cedar Valley.

Evaluation Data Sources: Percentage of students feeling safe, welcomed, and involved on the end of the year survey will increase by 5%.

Strategy 1 Details		Reviews
Strategy 1: Cedar Valley will participate in the elementary Student2Student program to welcome and help students transition to Cedar Valley. 5th grade Ambassadors are chosen by 5th grade teachers to participate in this program.  Strategy's Expected Result/Impact: Increase the percentage of students feeling safe, welcomed, and involved on the end of the year survey.  Staff Responsible for Monitoring: Counselors  ESF Levers: Lever 3: Positive School Culture  Problem Statements: School Processes & Programs 2	Jan 50% Mar June	November Evidence of Progress  The counselors ensure that new students are greeted.  January Evidence of Progress  The counselors ensure that new students are greeted.  All students are welcomed by a staff member when they enter the building.  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: Students will have opportunities to participate in a variety of after school programs to feel involved at Cedar Valley.  Extra Curricular programs include: Choir	Nov 50%	November Evidence of Progress
Science Squad Cedar Valley Academic Society STEP team Art Club Strategy's Expected Result/Impact: increase the percentage of students feeling involved at school on the end of the year survey Staff Responsible for Monitoring: Principal	Jan 75%	January Evidence of Progress Students can participate in the following clubs Choir Science Squad Cedar Valley Academic Society STEP team Art Club
ESF Levers: Lever 3: Positive School Culture Problem Statements: School Processes & Programs 2 - Perceptions 2	Mar June	March Evidence of Progress  June Evidence of Progress

	Reviews
Nov 50% Jan 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
	Reviews
Nov 10% Jan 75% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
	Jan 75%  Mar June  Nov 10%  Jan 75%  Mar

Strategy 5 Details		Reviews
Strategy 5: Cedar Valley will use a master schedule to ensure that students receive the required minutes of physical activity per week. Students will also receive additional physical exercise daily through 15 minutes of recess before or after lunch.  Strategy's Expected Result/Impact: Consistent number of minutes students receive weekly for physical activity.  Staff Responsible for Monitoring: Principal, PE Coaches, Classroom Teachers	Nov 50% Jan	November Evidence of Progress  January Evidence of Progress
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Problem Statements: School Processes & Programs 2, 4, 5	75% Mar June	March Evidence of Progress  June Evidence of Progress
Strategy 6 Details		Reviews
Strategy 6: Cedar Valley will use the TPASS system to identify all visitors. Each visitor will get an adhesive badge to wear that identifies who they are and where they are visiting in the building. 100% of the staff will comply with the locked door procedures outlined in KISD Admin procedures.  Strategy's Expected Result/Impact: All visitors will be identified with an adhesive badge when in the building with name and location of visit. All doors will be closed and locked while students are on campus.  Staff Responsible for Monitoring: All staff are responsible for monitoring this strategy.  Title I:	Nov 50% Jan 75%	November Evidence of Progress  January Evidence of Progress
2.5 Problem Statements: School Processes & Programs 4	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Accomplished Continue	/Modify	X Discontinue

Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.

**Performance Objective 1:** During the 2023-2024 school year, Cedar Valley will effectively manage resources and operations 100% of the time so that student and staff learning are maximized.

Evaluation Data Sources: Budget Data source will be reviewed.

Strategy 1 Details		Reviews
Strategy 1: Cedar Valley will implement an intervention block in the classroom schedule for 60 minutes daily. During this time At-Risk students will receive small group intervention, Dyslexia, EB services, Resource and speech accommodations. This block will provide intervention for all students.  Strategy's Expected Result/Impact: 80% of all students in grades pre-k through 5th will be developed or advanced on universal screenings or scoring a met expectations or advanced on STAAR. 90% of students will have also reached a year's growth.  Staff Responsible for Monitoring: Principal, Assistant Principals, CIS, & Teachers  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction - Additional Targeted Support Strategy  Problem Statements: Student Learning 1, 2, 3, 4, 5, 6, 7, 8 - School Processes & Programs 1, 3	Jan 60% Mar June	January Evidence of Progress  Middle of the year MAP testing ends on Feb 2nd. We will analyze MAP data during PLC on February 7th and look at intervention groups.  March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Cedar Valley will conduct two coaching walks and four walkthroughs during the 2023-24 school year in order to learn and grow in our progress toward the problem of practice. Timely feedback will be given after the walkthroughs and professional development may be assigned.  Strategy's Expected Result/Impact: Data collected from the walkthroughs/coaching walks will guide the Principal and Assistant Principal's in providing feedback and growth opportunities to staff.  Staff Responsible for Monitoring: Principal, Assistant Principals, CIS, & Teachers  Title I:  2.4  - TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction  Problem Statements: Demographics 1 - Student Learning 1, 2, 3, 4, 5, 6, 7, 8 - School Processes & Programs 2, 3, 5	Nov 25% Jan 50% Mar June	November Evidence of Progress  We have conducted fidelity walks on Intervention and phonics. We also have participated in district coaching walks.  January Evidence of Progress  Each teacher has received one coaching walk and walk through during the 1st semester. We are in the process of during coaching walks for the 2nd semester.  March Evidence of Progress  June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: A master schedule will be implemented that maximizes classroom teacher's abilities to utilize all campus and district-provided intervention programs and maximize instruction/learning for all students  Strategy's Expected Result/Impact: Increased student achievement as a result of maximized instructional time. PLC collaboration, walkthrough observation/documentation  Staff Responsible for Monitoring: Principal, CIS, & Teachers  Title I:  2.4, 2.5  - TEA Priorities:  Recruit, support, retain teachers and principals, Build a foundation of reading and math  - ESF Levers:  Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction  Problem Statements: Student Learning 1, 2, 3, 4, 5, 6, 7 - School Processes & Programs 1, 2, 3, 5 - Perceptions 1	Jan 60% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: Cedar Valley will put in place specific controls to safeguard cash, properly account for the receipt and processing of deposits, and maintain reliable financial records.  Strategy's Expected Result/Impact: Cedar Valley will have 100% compliance with the district policy and procedures.  Staff Responsible for Monitoring: Principal  ESF Levers:  Lever 1: Strong School Leadership and Planning  Problem Statements: School Processes & Programs 4	Nov 50% Jan 60% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Campus leadership will conduct weekly leadership meetings to coordinate resources to best meet the needs of students, parents, and staff.  Strategy's Expected Result/Impact: The expected impact is improved systems and the use of resources  Staff Responsible for Monitoring: Principal  Title I: 2.5  Problem Statements: School Processes & Programs 4	Nov 50% Jan 60% Mar June	November Evidence of Progress  Leadership meetings are held every Friday.  January Evidence of Progress  Leadership meetings are held every Friday.  March Evidence of Progress  June Evidence of Progress
No Progress Complished Continue	e/Modify	X Discontinue